The Queen Elizabeth Hospital King's Lynn
NHS Foundation Trust

Meeting:	Board of Directors (in Public)		
Meeting Date:	2 August 2022	**Agenda item:**	16
Report Title:	Integrated Care System Update		
Author(s):	Carly West-Burnham, Director of Strategy and Integration		
Executive Sponsor:	Caroline Shaw, Chief Executive Officer		

Implications

Link to key strategic objectives

KSO1	KSO2	KSO3	KSO4	KSO5	KSO6
Safe and compassionate care	*Modernise hospital and estate*	*Staff engagement*	***Partnership working, clinical and financial sustainability***	*Healthy lives staff and patients*	*Investing in our staff*

Board assurance framework	Partnership working is set out in KS04. The BAF updates are received and reviewed within the Hospital Management Board and the Finance and Activity Committee.	
Significant risk register	No significant risks aligned	
	Y/N	If Yes state impact/ implications and mitigation
Quality	Y	
Legal and regulatory	Y	
Financial	Y	

Assurance route

Previously considered by:	

Executive summary

Action required:	Approval	Information	**Discussion**	Assurance	Review
Purpose of the report:	The purpose of this paper is to provide the Board of Directors with an update on key areas of work within the Norfolk and Waveney Integrated Care System.				
Summary of Key issues:	<u>Norfolk and Waveney Hospitals Group Committees / Acute Provider Collaboration</u> The Board of Directors is asked to note that the Norfolk and Waveney Hospitals Group Committees (N&WHGC) met formally on 11 July. The key outcomes of the meeting are included at Appendix 1 for information.				

	<u>Integrated Care System</u> The Board of Directors is asked to note that the Norfolk and Waveney Integrated Care Board (ICB) formally come into being on 1 July 2022. Chaired by the Rt Hon Patricia Hewitt, Chair of the Norfolk and Waveney Integrated Care System (ICS) and Chair of the NHS Norfolk and Waveney ICB and supported by the members of the ICB, the first Public Board meeting of the ICB was well attended. The ICB is setting a clear direction of travel for the ICS and the Trust is working closely with partners across the Norfolk and Waveney ICS to inform the delivery of the ICS as the underpinning governance structures develop. One acute provider representative has been confirmed for the Integrated Care Board. In addition, the N&WHGC has also nominated an Acute Finance Director and Provider Non-Executive Director to sit on the ICB Finance Sub - Committee. <u>Acute Clinical Strategy</u> The Board of Directors is asked to note the agreed focus on development of an Acute Clinical Strategy between the QEH / NNUH and JPUH. In line with the Norfolk and Waveney Clinical Strategy priorities, the Acute Clinical Strategy will aim to reduce long waits, act early to improve health, address health inequalities, be reliable, see patients as a whole person rather than a series of conditions and work as one, high quality, resilient service. There will be overlapping phases of work, commencing with the development of a strategic framework which will be completed by September 2022. An oversight group has been established to oversee and lead on the development of the joint strategy, which reports to the Programme Executive and the N&WHGC. The oversight group (which includes Medical Directors, Chief Nurses and Chief Operating Officers) has agreed the strategy development plan. Central to the development of the Acute Clinical Strategy is alignment with the emerging thinking of the Integrated Care System. As the work around vertical integration and delivery of pathways of care progresses, the development of the Strategy will involve robust engagement with community and primary care colleagues.

	<u>Place Based Care</u> The Board of Directors is asked to note that the priorities of focus for the West Norfolk Health and Wellbeing Partnership have been confirmed in line with the known local health inequality priorities of Mental Health / Alcohol consumption / Weight Management and Smoking cessation. Building upon the previous work of the West Norfolk Local Delivery Group, work is now underway to develop underpinning delivery workstreams aligned to delivery of the available Covid recovery fund. The first meeting of the West Norfolk Place Board is planned for 9 August 2022. Recognising the role of the Trust as an Anchor Institution within West Norfolk, a detailed workplan outlining the key actions of the Trust in relation to Health Inequalities and Place Based Care has been developed and will be iteratively implemented in line with the emerging West Norfolk Health and Wellbeing Partnership and Place Board. The Plan has been shared with Hospital Management Board in July 2022 and is due to be discussed at the Quality Committee in September 2022.
Recommendation:	The Board of Directors is asked to note the updates as included within the report.
Acronyms	HWP – Health and Wellbeing Partnership ICB – Integrated Care Board ICS – Integrated Care System LDG – Local Delivery Group N&WHGC – Norfolk and Waveney Hospitals Group Committees