The Queen Elizabeth Hospital King's Lynn
NHS Foundation Trust

Meeting:	Board of Directors (in Public)		
Meeting Date:	2 August 2022	**Agenda item:**	12
Report Title:	Monitoring of Corporate Strategy KPIs – Year 3 Quarter one		
Author:	Amy Cordy, Strategy and Integration Manager		
Executive Sponsor:	Carly West-Burnham, Director of Strategy and Integration		

Implications					
Link to key strategic objectives					
KSO1	**KSO2**	**KSO3**	**KSO4**	**KSO5**	**KSO6**
Safe and compassionate care	***Modernise hospital and estate***	***Staff engagement***	***Partnership working, clinical and financial sustainability***	***Healthy lives staff and patients***	***Investing in our staff***

Board assurance framework	Our Corporate Strategy incorporates all of the agreed strategic objectives crossing all strategic areas within the Trust. The appropriate BAF updates are received and reviewed within Finance and Activity Committee, Quality Committee and People Committee	
Significant risk register	There are currently 16 significant risks open across the Trust which align to the strategic objectives, which are monitored through the appropriate Committees.	
	Y/N	If Yes state impact / implications and mitigation
Quality	Y	As monitored through the Committees
Legal and regulatory	Y	As monitored through the Committees
Financial	Y	As monitored through the Committees

Assurance route					
Previously considered by:	The Corporate Strategy quarterly update has been considered by all Committees and the Hospital Management Board in July 2022.				
Executive summary					
Action required:	Approval	Information	Discussion	**Assurance**	Review
Purpose of the report:	The purpose of this paper is to provide the Board of Directors with a view of progress against the underpinning year 3 Corporate Strategy KPIs for all six of the Strategic Objectives as at Quarter 1 2022/23.				
Summary of Key issues:	Our Corporate Strategy includes six clear strategic objectives, each with Executive Director leads (for 2022/23):				

	Quality • To consistently provide safe and compassionate care for our patients and their families – Chief Nurse (S01) – Quality Committee • Modernising our Hospital (Estate, digital infrastructure, and medical equipment) to support the delivery of optimal care Deputy CEO (S02) – Finance & Activity Committee **Engagement** • Strengthening staff engagement to create an open culture with trust at the centre – Director of People (S03) - People Committee • Working with patients and system partners to improve patient pathways and ensure future financial and clinical sustainability Director of Strategy and Integration (S04) – Finance & Activity Committee **Healthy Lives** • Supporting our patients to improve health and clinical outcomes – Medical Director (S05) - Quality Committee • Maximising opportunities for our staff to achieve their true potential so that we deliver outstanding care – Director of Patient Safety (S06) – People Committee Each of the overarching strategic objectives has a range of underpinning Key Performance Indicators (KPIs). An update on progress against the KPIs is being brought through the relevant Committees and to Board on a quarterly basis, with this update being presented to Committees in July 2022 and to the Board of Directors in August 2022. Recognising the work which has been undertaken to streamline the deliverable KPIs for Year 3 of the Corporate Strategy, moving forward into 2022/23, the reporting has been simplified with a clear focus on exception reporting for areas which are currently not on track for delivery. The Board is therefore asked to note that this is the first quarter where the progress against the Corporate Strategy is being shared in this format.
Recommendation:	The Board is asked to note the progress made in Quarter 1 against the agreed KPIs underpinning delivery of the Strategic Objectives that underpin the Corporate Strategy including the clear actions which are in place to improve performance in the areas which have not achieved.
Acronyms	KPI – Key Performance Indicator